



UNIVERSIDADE LUSÍADA
LISBOA

Course Unit Program
BUSINESS STRATEGY

Academic Year 2023/2024

1. Organic Unit

Faculty of Business and Economic Sciences

2. Course

BUSINESS MANAGEMENT

3. Cycle

2nd

4. Course Unit

BUSINESS STRATEGY (70206)

5. Scientific Area

6. Curricular Year

1st

7. Type of Curricular Unit / Semester

2nd Semester



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8. Class type and workload (work time)

Theoretical classes:

Practical classes:

Theoretical-Practical Classes 15,00

Tutorial Guidance: 20,00

9. ECTS Credits

7,50

10. Scientific Area Coordinator

11. Regent

Prof. Doutor MÁRIO ALEXANDRE GUERREIRO ANTÃO

12. Assistants

13. Teaching Language

Portuguese

14. General Objectives

Topics relevant to the present day will be covered with depth corresponding to the master's level of teaching.

In the case of pre-employment or already employed students, the application of knowledge will be considered one of the course's key valences.

15. Specific Objectives

The specific objectives include knowledge of new trends in strategic thinking, articulating the perspective of strategic analysis on a macro level with the micro level, approaching current techniques and articulating them with the basic techniques learned in previous training phases.

16. Skills to be acquired

The aim of this curricular unit is to provide students with various competences, including:

1. Deepen their knowledge of strategy
2. Adjusting the various theories to the national, European and global reality
3. Apply their knowledge to real situations using simulations based on case studies

17. Teaching Methodology



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The teaching methodology involves a theoretical and a practical component.

The theoretical component requires prior preparation of the topics by the students, followed by explanation by the lecturer and discussion in class.

As for the practical component, it will involve the students' prior preparation of cases distributed by the lecturer and their subsequent discussion in class. The main lines of development of the scientific articles written by the students will also be discussed.

18. Course Unit Program

1. Structuring variables of the world's economic and social development
2. Competitiveness of Portugal - M. Porter Report for Portugal
3. Value of the field of activity and competitive position
4. Business development
5. Competitive advantage
6. Strategic management policies and techniques
7. Bankruptcy and business recovery strategies
8. Financial strategies in the current context
9. Scenario building in strategic planning
10. Evaluation and selection of alternatives in strategic planning
11. Decision trees applied to the strategic decision-making process

19. Assessment Methods

The assessment process will comply with the Lusíada University knowledge assessment regulations.

Continuous assessment will involve students attending at least 70 percent of classes, participating in the resolution of cases previously prepared by the students and discussed in class, which will be assessed by the lecturer. Each student will also write an article on a topic within the program.

An assessment test will be held at the end of the term.

20. Didactic Resources

In class, slides (power-point) and cases that typify real national and international situations will be used.

The works mentioned in the bibliography are available in the library, as well as other complementary works.

The media library provides the various articles referred to throughout the term, as well as a large number of other articles that will enable students to prepare themselves to a high standard.

21. Sustainability Objectives

Quality education objectives will be pursued, and efforts will be made to contribute to reducing inequalities, gender equality and improving the performance of industries, innovation and infrastructures. The other pillars of the sustainability goals will be taken into account.



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22. Keywords

Strategy
Planning
Competitive position
Bankruptcy
Competitiveness
Decision making

23. Main Bibliography

Author(s): Patrick Bet-David
Title: Your Next Five Moves - Master the art of business strategy
Edition: Edição/reimpress Year: 2021
Local: New York, EUA
Publisher: Simon & Schuster - WOOK

Author(s): W. Chan Kim and Renée Mauborgne
Title: Blue Ocean Strategy, Expanded Edition
Edition: 1ª Edição Year: 2015
Local: United States of America
Publisher: Harvard Business University Press

Author(s): Antão, Mário
Title: Estratégia empresarial
Edition: 2ª edição Year: 2006
Local: Lisboa
Publisher: Universidade Lusíada Editora

24. Complementary Bibliography

Author(s): Détrie, Jean-Pierre et all
Title: Strategor Política Global da Empresa
Edition: 2ª Edição Year: 2000
Local: Lisboa
Publisher: Dom Quixote

Author(s): Phanish Puranam
Title: Corporate Strategy: Tools for Analysis and Decision-Making
Edition: 1ª Edição Year: 2016
Local: New York
Publisher: Cambridge University Press.



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Ficha técnica MIP / MIP Datasheet	
Título / Title	Course Unit Program 'ESTRATÉGIA EMPRESARIAL': Academic Year 2023/2024
Autor / Author	Prof. Doutor MÁRIO ALEXANDRE GUERREIRO ANTÃO
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Descritores / Descriptors	-
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